

## **National Association of Professional Surplus Lines Offices, Ltd.**

Analysis of Non-Loss Costs  
by Conning Insurance Research  
September 2016

# Table of Contents

---

- I. Purpose of Report**
- II. Executive Summary**
- III. Summary Methodology**
- IV. Analysis of Non-Loss Cost Expenses**
- V. Profile of Composites**
- VI. Appendix**

# Purpose of Report

---

**National Association of Professional Surplus Lines Offices, Ltd. (“NAPSLO”) retained Conning Inc.'s Insurance Research Division (“Conning”) to conduct an analysis of the relative non-loss costs of commercial insurance policies distributed through wholesale brokerage channels as compared to retail brokerage channels.**

# Executive Summary

---

**Conning measured all non-loss costs relative to premium from 2010 to 2015 for individual insurance companies that predominantly write commercial insurance.**

**Two composites were defined and analyzed: a Wholesale Composite, which included 83 individual companies with \$19 billion in premium, and a Retail Composite, which included 266 companies with \$61 billion in premium.**

**When comparing the two composites, Conning found:**

- ◆ The total median non-loss cost ratio for the wholesale composite was lower than the retail composite by 0.9 percentage point.
- ◆ Retail non-loss cost ratios were lower than wholesale in 2010 and 2011; however, wholesale ratios were lower for 2012 through 2015.
- ◆ The wholesale composite's commission ratio is consistently 3 to 4 points higher than the retail composite, but is offset by the wholesale composite's non-commission cost ratios that average nearly 4 points lower than the retail composite.
- ◆ Except for 2010, in each of the six years measured, the annual growth rate in direct premium written for insurers in the wholesale composite exceeded the annual growth rate in direct premium written for insurers in the retail composite.

# METHODOLOGY

# Summary Methodology

---

## Measurement

- ◆ Conning measured total non-loss costs (commissions; taxes, licenses, and fees; other acquisition expenses; and general expenses) relative to premiums for individual insurance companies.
- ◆ Premiums and expenses were measured on a direct basis, excluding the effects of reinsurance or pooling.

## Data Employed

- ◆ Annual statutory-based financial information for the six years ended 2015.
- ◆ Analysis included ten lines of business, for insurers that predominantly write commercial insurance. The ten lines (“Selected Lines”) include other liability, commercial multiperil, commercial auto, allied lines, fire, inland marine, products liability, medical professional liability, earthquake, and ocean marine.

## Development of Wholesale and Retail Composites

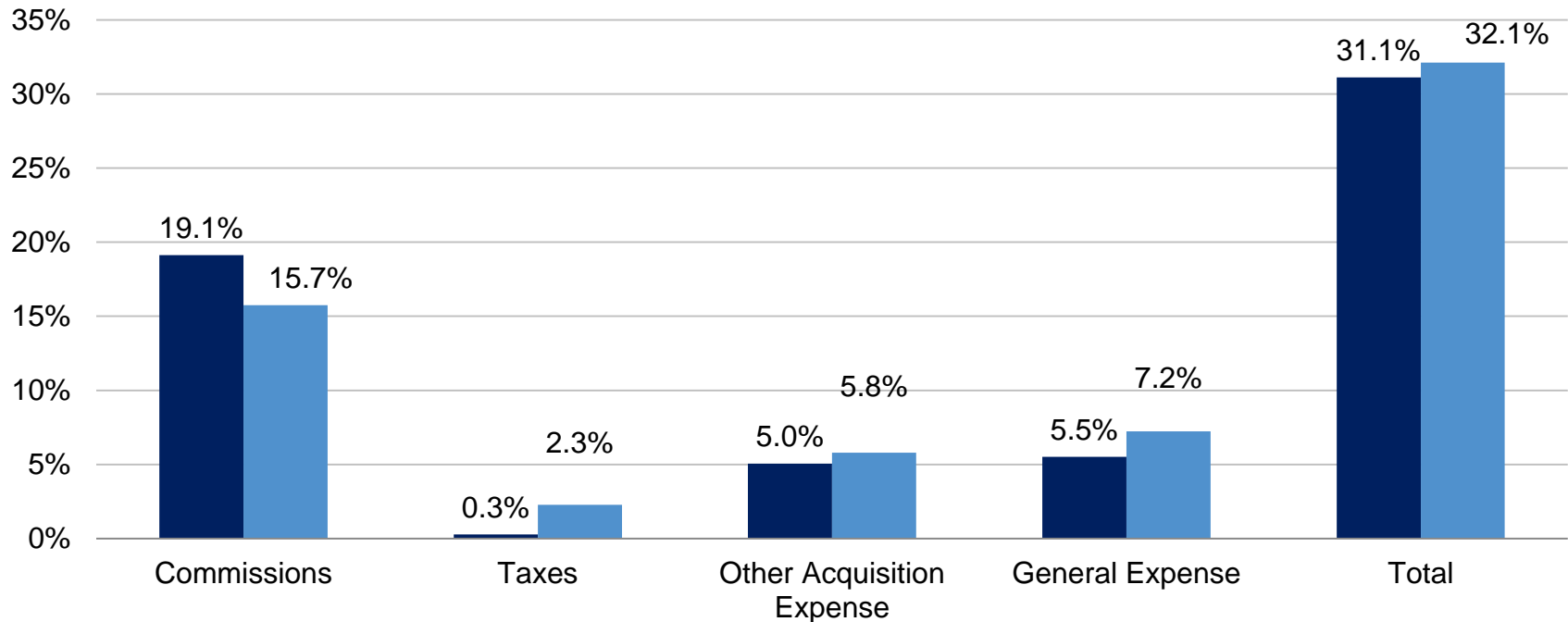
- ◆ Two composite groups of companies were formed as a proxy for retail and wholesale distribution.
- ◆ Companies were placed into each composite based on a combination of A.M. Best's distribution identification tag as well as through NAPSLO's company-by-company review, based on NAPSLO's collective knowledge of commercial insurance distribution.
- ◆ The selection process resulted in 83 companies representing \$19 billion in premium for the Wholesale Composite and 266 companies representing \$61 billion in premium for the Retail Composite.
- ◆ See the Appendix for a more detailed description of the report methodology.

# ANALYSIS OF NON-LOSS COST EXPENSES

# Wholesale Non-Loss Cost Ratios Less Than Retail Ratios

## Median Annual Non-Loss Cost Ratios, Six-Year Average, Selected Lines

■ Wholesale Composite   ■ Retail Composite



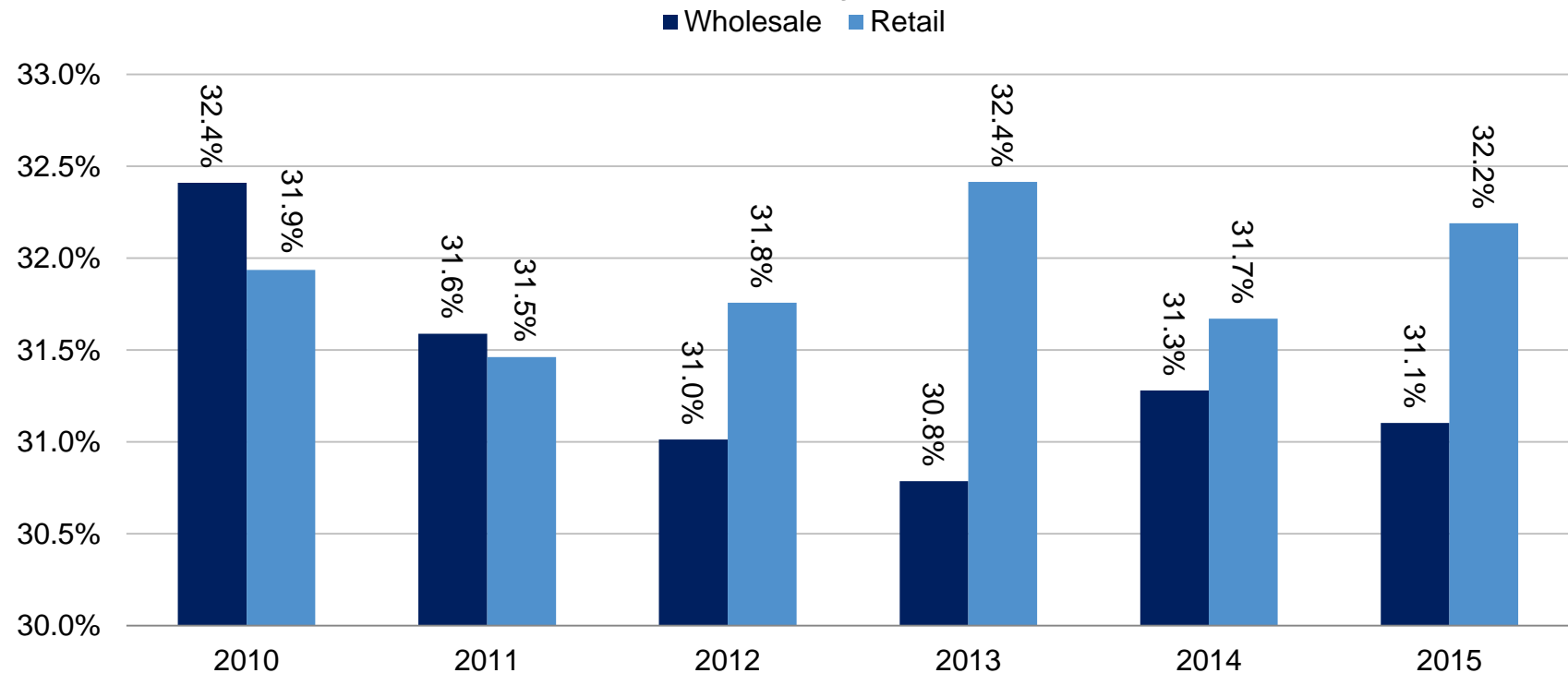
Total non-loss cost ratio for wholesale composite was lower than the retail composite by 100 basis points.

Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission



# Non-Loss Costs Fluctuate by Year, but in a Narrow Range

## Median Annual Non-Loss Cost Ratios by Year, Selected Lines



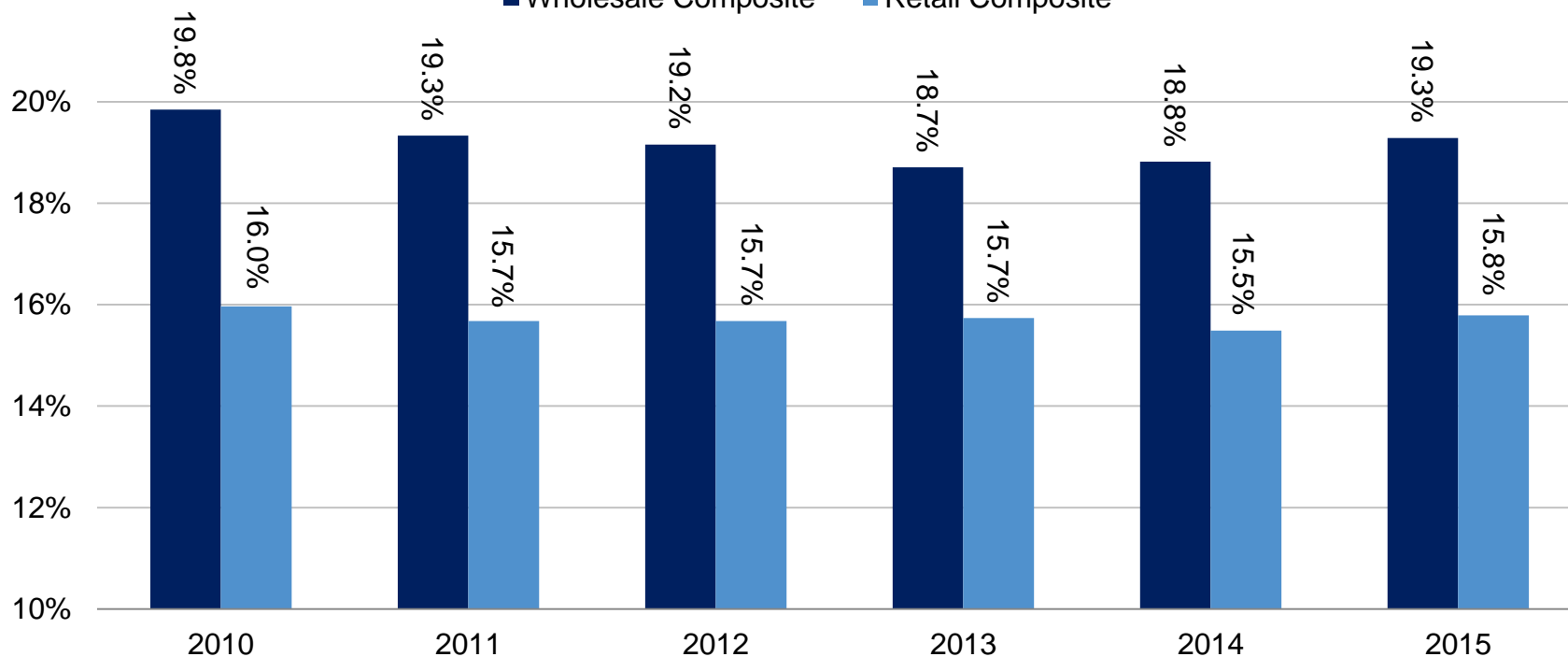
Retail non-loss cost ratios were lower than wholesale in 2010 and 2011; however, wholesale ratios were lower for 2012 through 2015.

Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission

# Wholesale Commission Ratio Higher Than Retail

## Median Annual Commission Cost Ratio, Selected Lines

■ Wholesale Composite   ■ Retail Composite



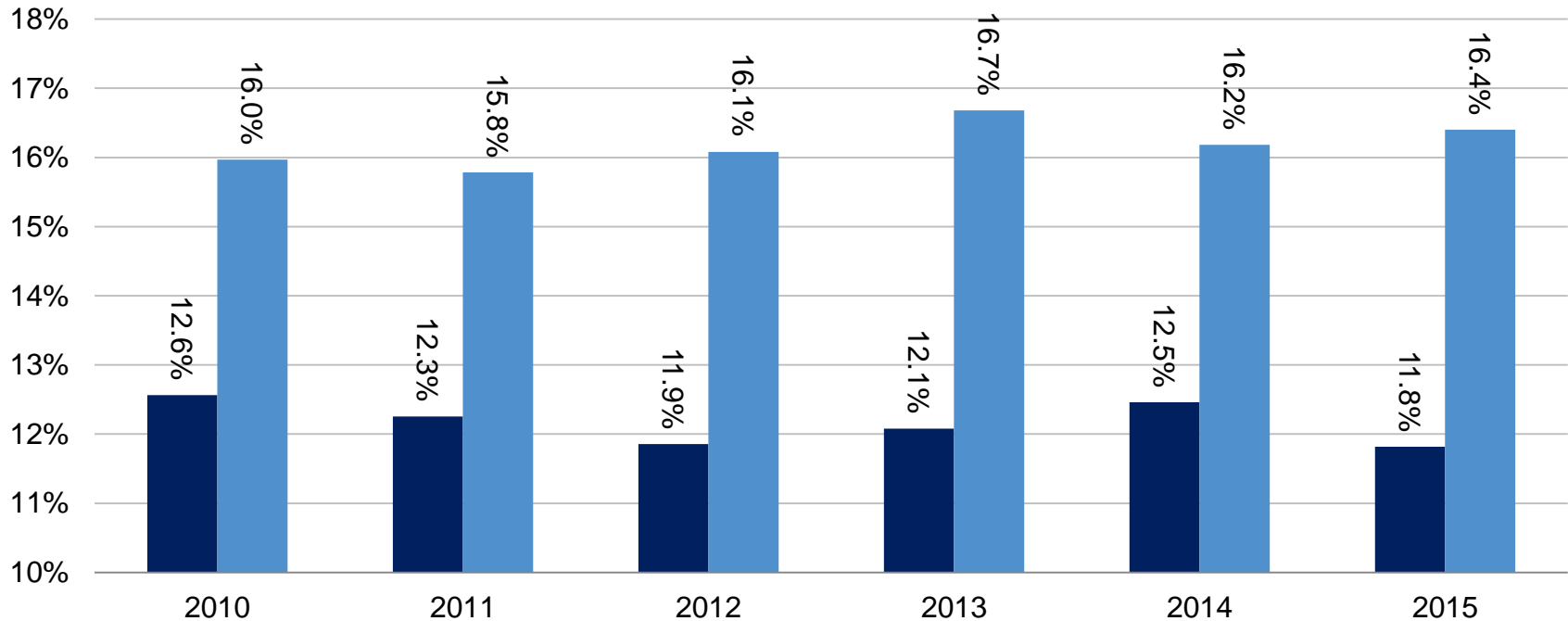
The wholesale commission ratio is consistently 3 to 4 points higher than retail.

Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission

# Yet Wholesale Non-Commission Ratios Are Much Lower than Retail

## Median Annual Non-Commission Cost Ratio, Selected Lines

■ Wholesale Composite   ■ Retail Composite



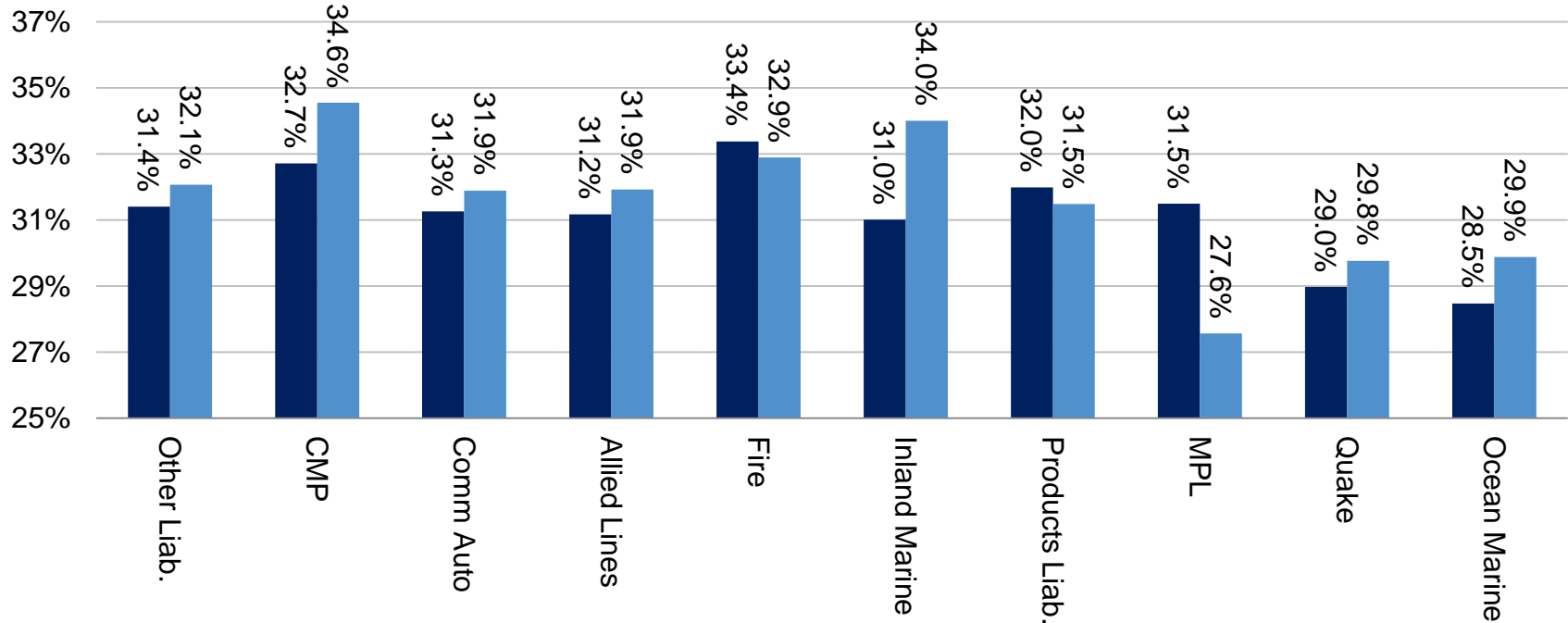
Wholesale non-commission cost ratios average nearly 4 points lower than retail.

Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission

# Results by Line Are Mixed

## Median Annual Non-Loss Cost Ratios by Line, Six-Year Average

■ Wholesale Composite   ■ Retail Composite



The lines of business with the greatest differential were: Inland marine: 3.0 points, MPL: 3.9 points, CMP: 1.9 points.

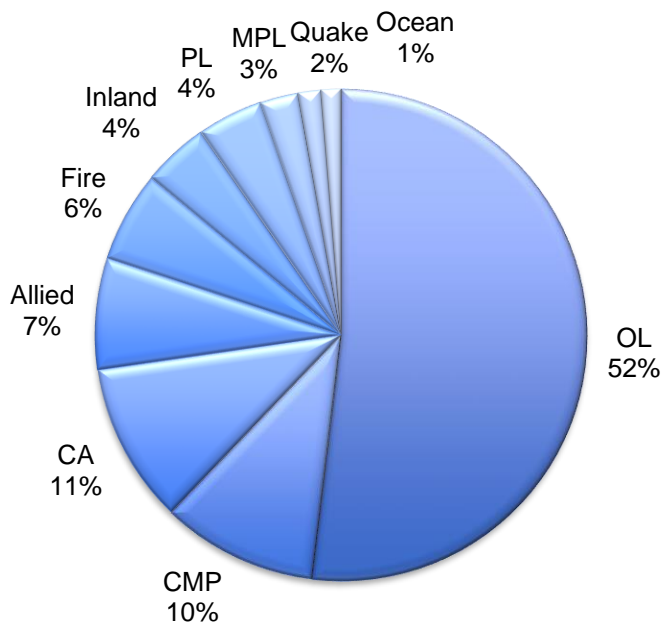
Only the MPL, fire, and products liability lines had higher non-loss cost ratios for wholesale than for retail.

Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission

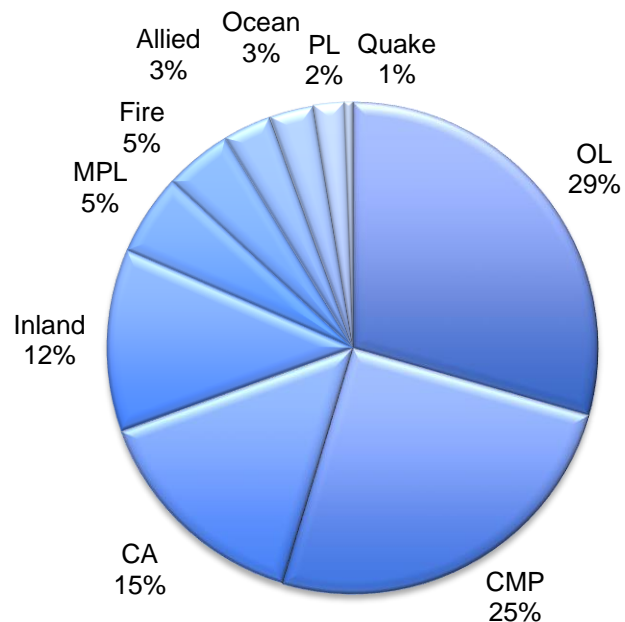
# PROFILE OF COMPOSITES

# Business Mix

## Wholesale Composite



## Retail Composite



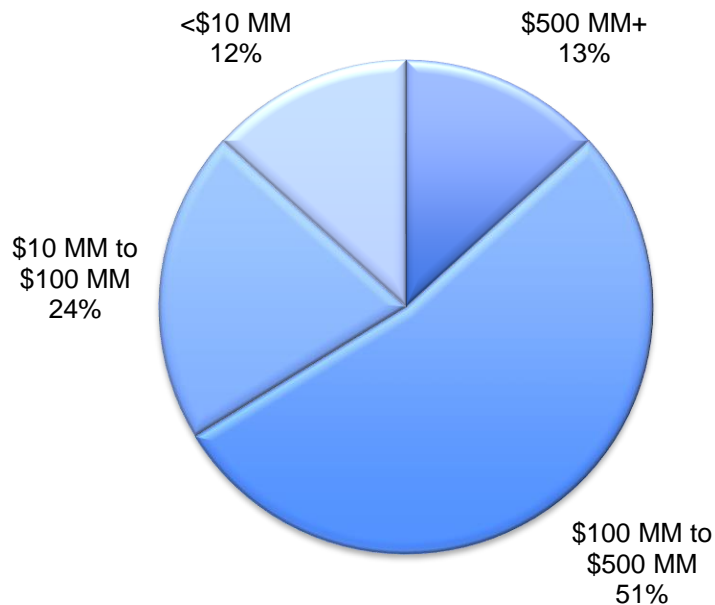
In each composite, the top 3 lines account for about 70% of aggregate DPW, and were the same in each composite (other liability, commercial multiperil, commercial automobile).

Other liability dominates wholesale, accounting for greater than 50% of DPW, versus 29% for retail. Conversely, commercial multiperil's 25% weighting in retail is more than double the 10% weighting in wholesale.

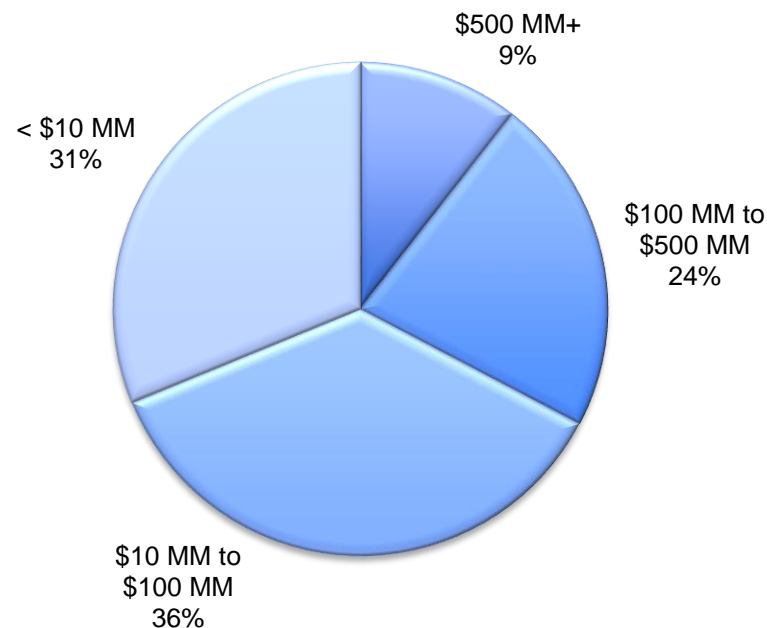
Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission

# Company Size

## Wholesale Composite



## Retail Composite

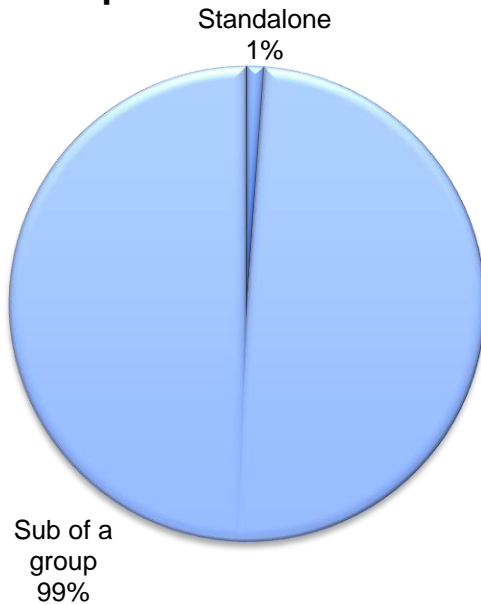


In general, larger companies populate wholesale and small companies populate retail, with twice as many companies with \$100 MM or more in DPW in wholesale.

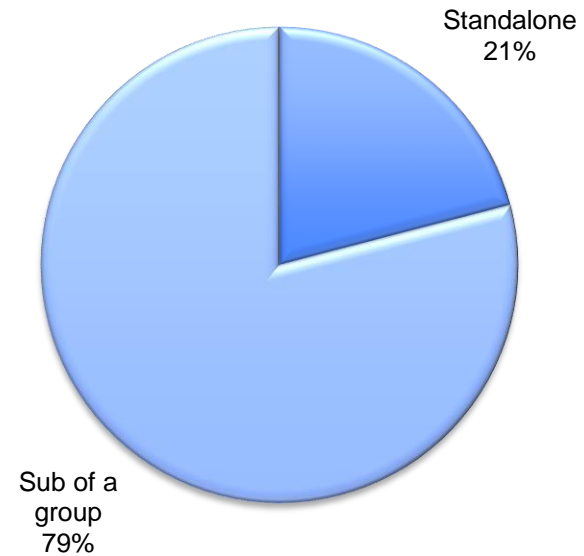
Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission

# Company Affiliation

## Wholesale Composite



## Retail Composite



Virtually none of the insurers in wholesale are standalone entities, while standalone entities accounted for 21% of the total number of companies in retail.

Based on DPW, entities affiliated with larger groups represented more than 96% of the premium in each composite.

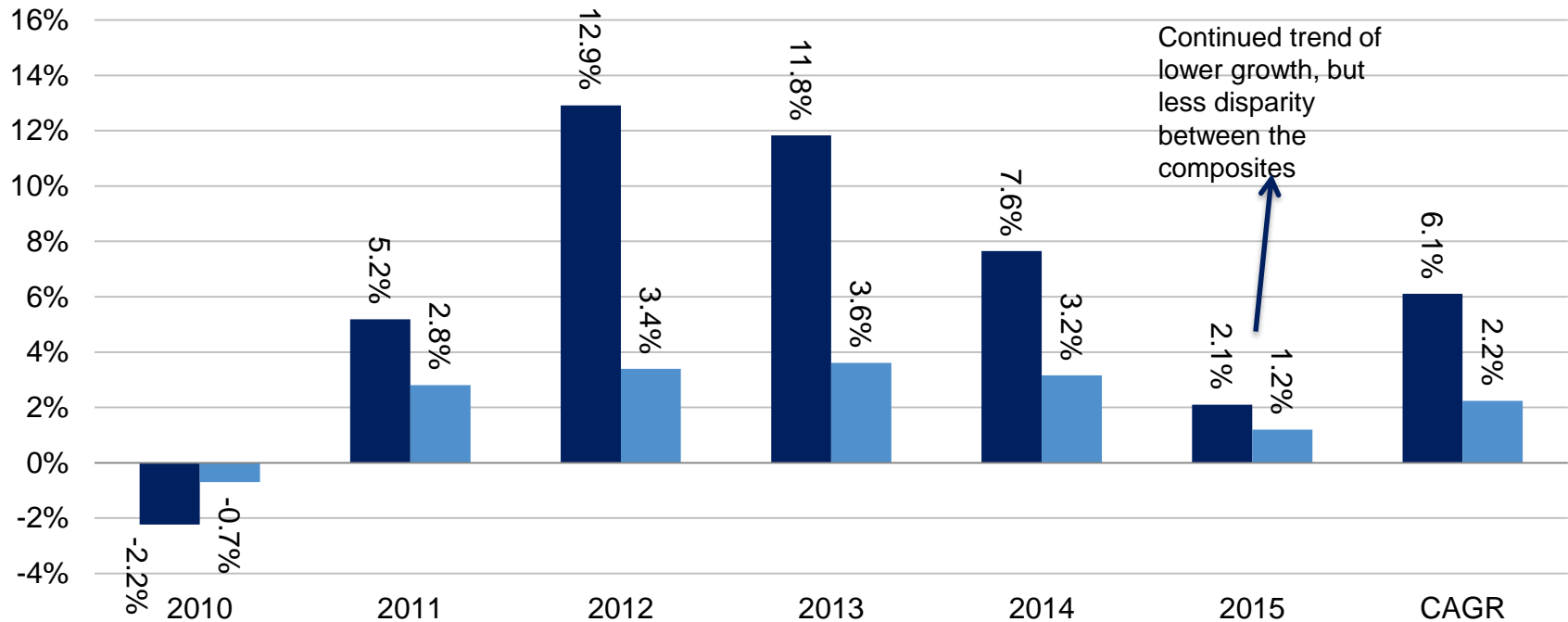
Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission



# Premium Growth

## Aggregate Direct Premium Growth, All Commercial Lines

■ Wholesale Composite   ■ Retail Composite



Except for 2010, in each of the six years measured, the annual growth rate in DPW for insurers in wholesale exceeded the annual growth rate in DPW for insurers in retail.

Prepared by Conning, Inc. Data source: ©2016 A.M. Best Company—used by permission

# APPENDIX

# Measurement and Data Employed

## Measurement

**For the analysis, Conning measured total non-loss costs of insurance companies (“Non-Loss Costs”), by select lines of business, that predominantly write commercial insurance.**

## Data Employed

**In its analysis, Conning used statutory financial information for the six years ended 2015.**

- I. Premiums and other data were measured on a direct basis.
- II. Companies were analyzed on an individual basis (not on a group basis).
- III. The initial universe of companies included 3,061 individual P&C insurers (the “3,061 Company Universe”) that report statutory financial data to A.M. Best and Company (“A.M. Best”).
- IV. No minimum premium size was required for a P&C insurer to be included in the analysis.
- V. Included insurers that had at least 70% of total DPW (direct premiums written) in commercial P&C lines of business.
- VI. Ten individual commercial lines were examined (“selected lines”). Only companies with an aggregate of at least 70% of DPW within these selected lines were included.

### VII. Selected Commercial Lines:

Allied Lines	Commercial Automobile	Commercial Multiperil	Earthquake
Fire	Inland Marine	Medical Professional Liability	
Ocean Marine	Other Liability	Products Liability	

# Appendix: Building the Composites

**From the 3,061 Company Universe, a total of 349 eligible insurance companies were placed in either the Final Wholesale Composite or the Final Retail Composite.**

- A. The Final Wholesale Composite was composed of 83 companies with aggregate 2014 DPW of \$19.1 billion.
- B. The Final Retail Composite was composed of 266 companies with aggregate 2014 DPW of \$60.6 billion.

## Companies Excluded by Conning from the 3,061 Universe

Number of Companies Excluded	Reason for Exclusion
1,605	Companies with less than 70% of DPW in commercial lines
157	Companies with less than 70% of DPW in selected lines
227	Workers' compensation & excess workers' compensation insurers (greater than 50% DPW in this line)
206	Risk retention groups
127	Insurers employing direct response distribution as their predominant or exclusive distribution
59	Monoline surety writers (greater than 50% DPW in this line)
25	Insurers with zero or negative DPW in 2014
20	Workers' compensation state funds and other state facilities
18	Mortgage guaranty insurers (greater than 50% DPW in this line)
13	Financial guaranty insurers (greater than 50% DPW in this line)
14	Crop insurers (greater than 50% DPW in this line)
11	Insurers with outlier expense ratios (above 100%, less than 5%)
6	Captive insurers
4	Companies in liquidation or run-off
3	Two student travel & accident insurers and one trade credit insurer
<b>2,495</b>	<b>Total companies excluded prior to NAPSLO's review (removal of 217 companies with &lt; 2/3 of business either wholesale or retail)</b>

Data source: ©A.M. Best Company—used by permission, Conning analysis

# Data Analyzed

---

## Summary of Data Components Analyzed

**For each of the companies in the Final Wholesale and Final Retail Composite, Conning analyzed the following financial measures:**

- I. DPW
- II. Non-Loss Costs (underwriting expenses)

**Included in the components of Non-Loss Costs are the following individual expenses:**

- I. Commissions
- II. Taxes, Licenses, and Fees
- III. Other Acquisition Expenses
- IV. General Expenses

**Conning used a median measurement of Non-Loss Cost ratios for each Composite.**

- I. A median measurement was used as the most representative of the Select Commercial Lines.
- II. Use of an average or weighted average would have favored larger companies rather than weighting equally all companies in their respective Composites.

## About Conning®

Conning is a leading investment management company for the global insurance industry. Conning is focused on the future, supporting the insurance industry with innovative financial solutions, investment experience, and proprietary research. Conning's unique combination of asset management, risk and capital management software and advisory solutions, as well as insurance research, helps clients achieve their financial goals through customized business and investment strategies. Founded in 1912, Conning is headquartered in Hartford, Connecticut, and serves its global client base from additional offices in New York, London, Cologne, Japan, and Hong Kong.

## Insurance Research

Conning publishes a number of insurance industry research services, including its **Insurance Segment Reports** semiannual line-of-business reviews; its **Forecast & Analysis** service, which offers a forward look at the industry; and its well-known **Strategic Study** series of executive reports on key products and trends and issues of critical industry importance. All are available in print and online through our web-based insurance research portal Conning Library ([www.conninglibrary.com](http://www.conninglibrary.com)).

In addition to its published research, Conning offers proprietary research services to the insurance industry.

For more information on our insurance research services,  
please call 888-707-1177 or visit [www.conningresearch.com](http://www.conningresearch.com).

*This presentation has been prepared for and distributed exclusively to specific clients and prospects of Conning. Further distribution, sale, or reproduction, in whole or in part, and by any means, is prohibited. Statements and information in this report were compiled from sources that we consider to be reliable or are expressions of our opinion. The presentation is not intended to be complete, and we do not guarantee its accuracy. It does not constitute and must not be considered investment advice. Conning, Inc., Goodwin Capital Advisers, Inc., Conning Investment Products, Inc., a FINRA-registered broker-dealer, Conning Asset Management Limited, and Cathay Conning Asset Management Limited are all direct or indirect subsidiaries of Conning Holdings Limited (collectively, "Conning"), which is one of the family of companies owned by Cathay Financial Holding Co., Ltd., a Taiwan-based company. Conning has offices in Hartford, New York, London, Cologne, Japan, Hong Kong, and Tokyo. The Company's unique combination of asset management, risk and capital management solutions, and insurance research helps clients achieve their financial goals through customized business and investment strategies.*

The names of certain companies, products, and product brands, and the logos and images related thereto, are trademarks of their third-party owners. They are used herein for illustrative and informational purposes only. Nothing herein implies sponsorship or endorsement of those companies or products by Conning, or an endorsement by such trademark owners of Conning or its products and services.